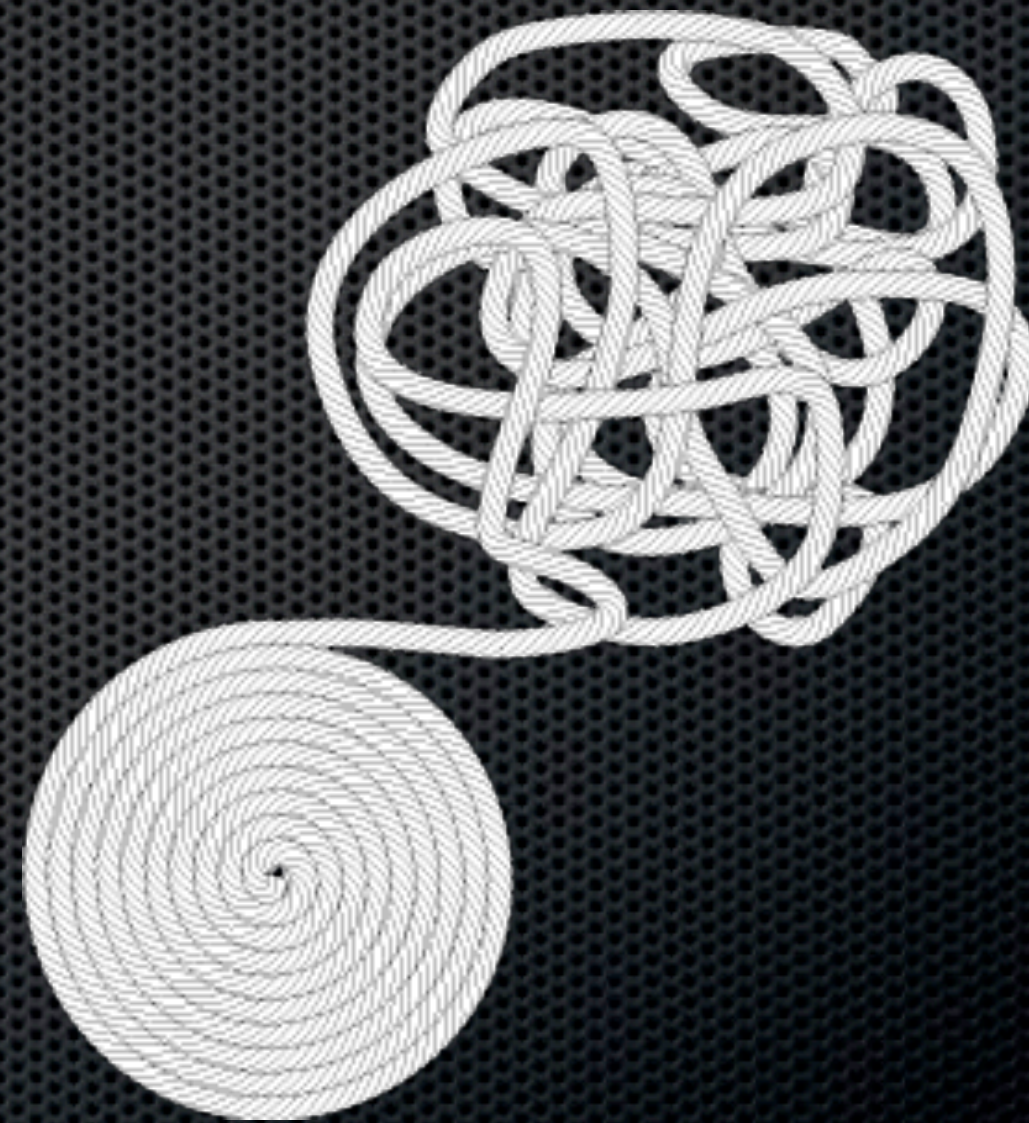


Where's my Architecture?

Chris Chedgey

Structure101



Discovering/defining architecture

- Real architecture
- Existing codebase structure
- Well-structured containment
- Creating well-structured containment
- Levelization
- Making it real

+ *Examples*

About Structure101 Inc.

Structure101

- Since 2000/2007
- Team in Ireland, France, India, Spain, Canada, ...
- Web+channel sales

“Structure101 shaved months of calendar time and man years of effort off the project”
Bill Jackson, Netflix



Why Structure?

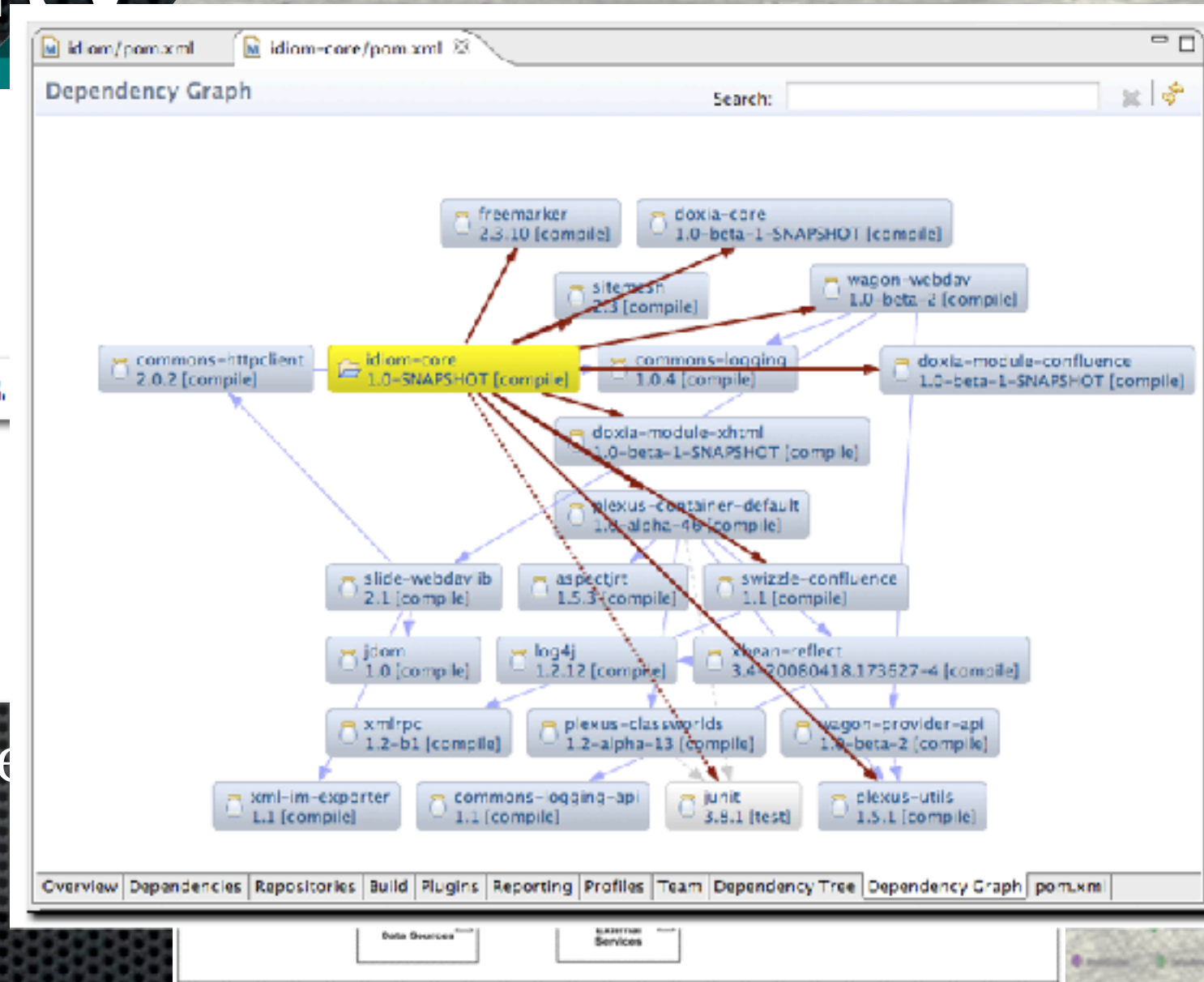
*“Well-structured software is delivered in half the time,
at half the cost, with 8x less bugs”*

US Air Force study.

- When a codebase grows beyond a certain size, without a guiding architecture, developers start drowning in an expanding sea of source files
- This is a huge, pervasive driver of cost which impacts all development activities
- *Discovering defining an architecture for an existing code base is a much lower cost and risk than struggling on... or starting over*
- But this has required a new kind of tool → **Structure101**

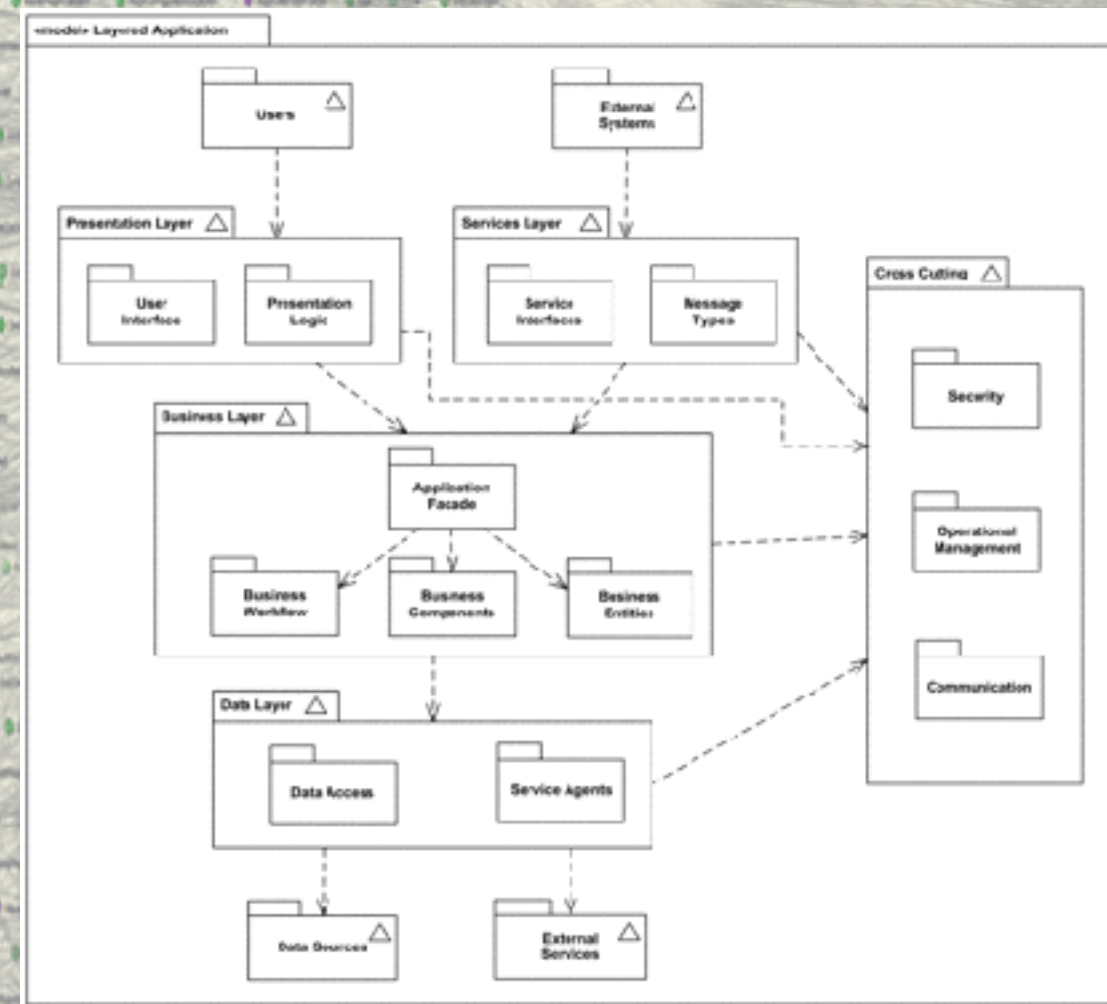
Architecture – organizing complexity

- Well organized
- Inter-contained
- Real?
 - Maps to code
 - Validated



Real Architecture

- Map/blueprint for developers
- Phased testing and release
- Divide work across organizations, teams, individuals
- Modularity: interfaces + info hiding
- Reuse or replace subsystems or layers
- Impact/regression control
- Help new developers
- ...
- *Agile Engineering*



Controlling Architecture

- New project
 - Define architecture that maps to the evolving codebase
 - Communicate, enforce, evolve
- Existing codebase
 - Discover/define architecture that maps to the evolving codebase
 - Communicate, enforce, evolve

The structure of a codebase

What we have (raw material)

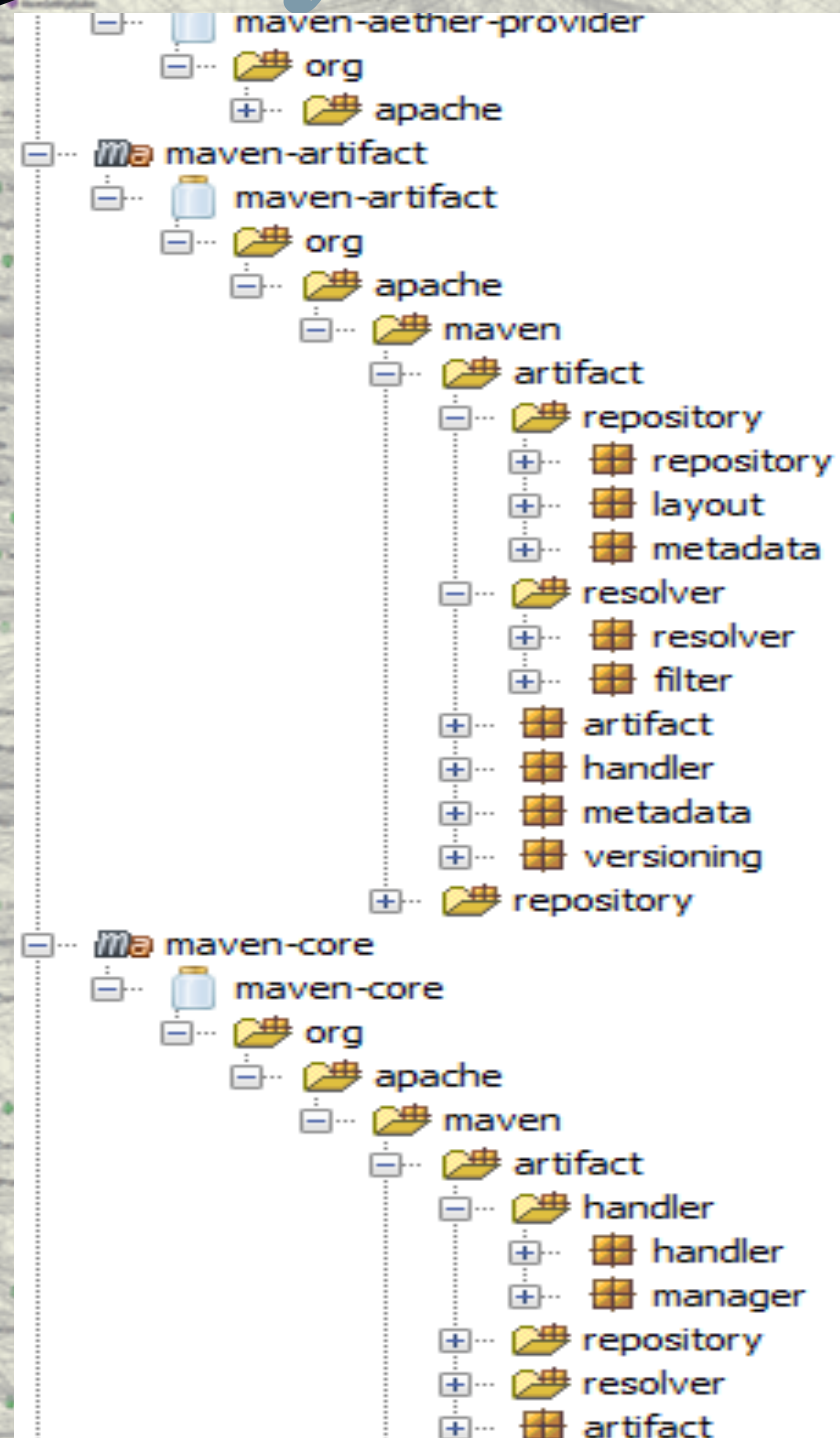
1. Implementation



- Thousands of source files
- Countless interdependencies
- *Not an “architecture”*

What we have

2. Physical organization



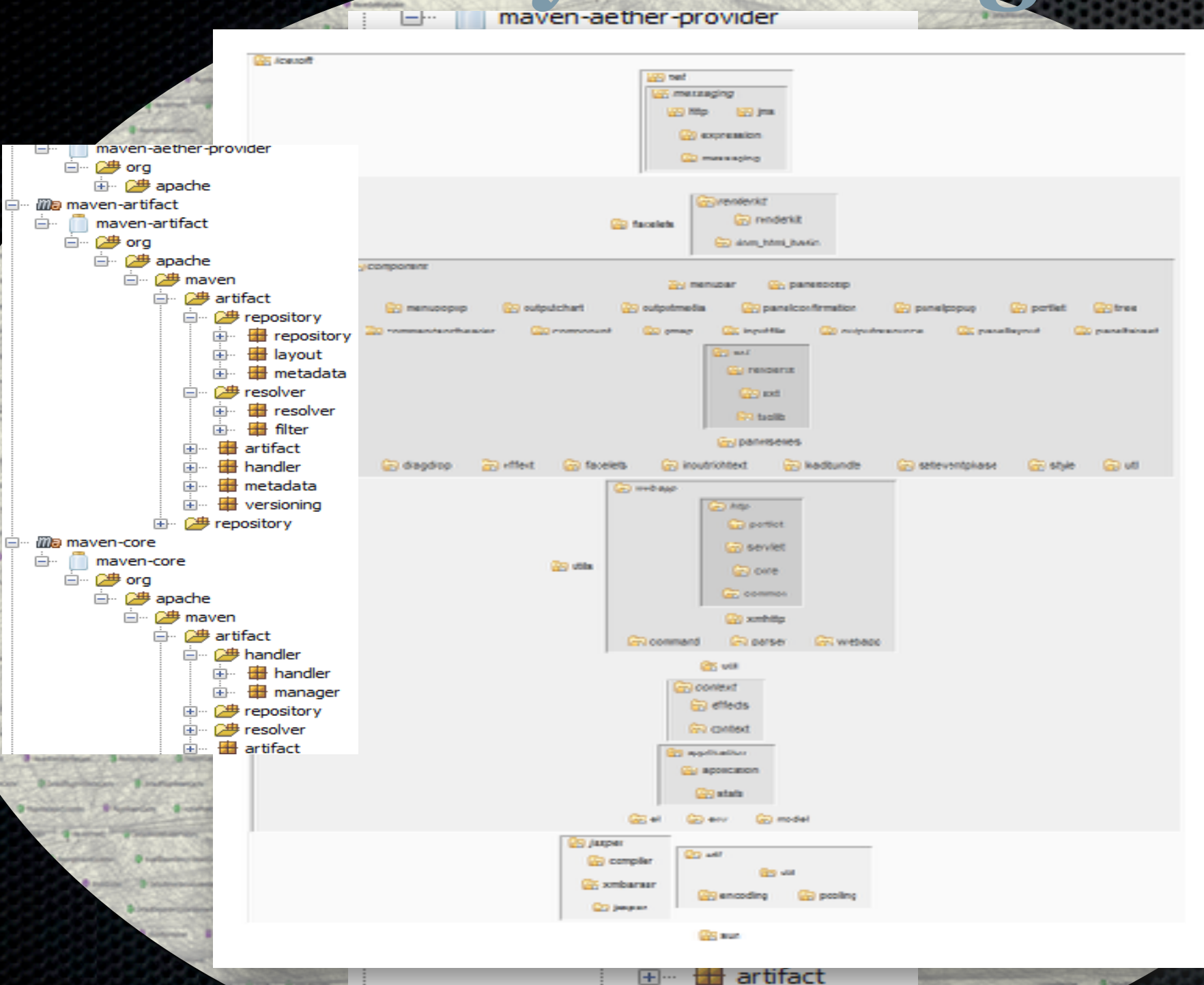
- Packages, jars, Maven projects, ...

- Helps to find files

- *But is it an “architecture”?*

What we have

2. Physical organization



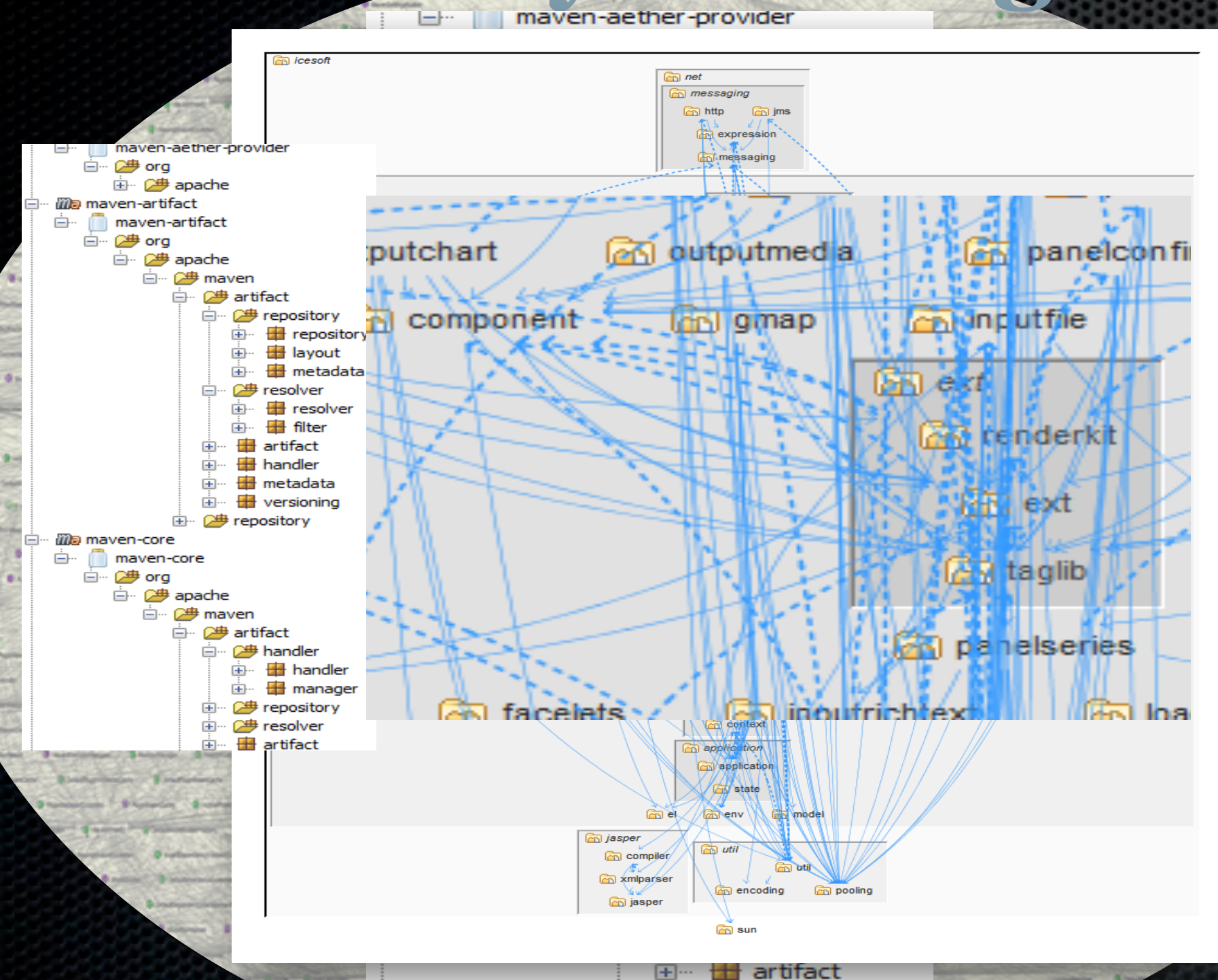
- Packages, jars, Maven projects, ...

- Helps to find files

- *But is it an “architecture”?*

What we have

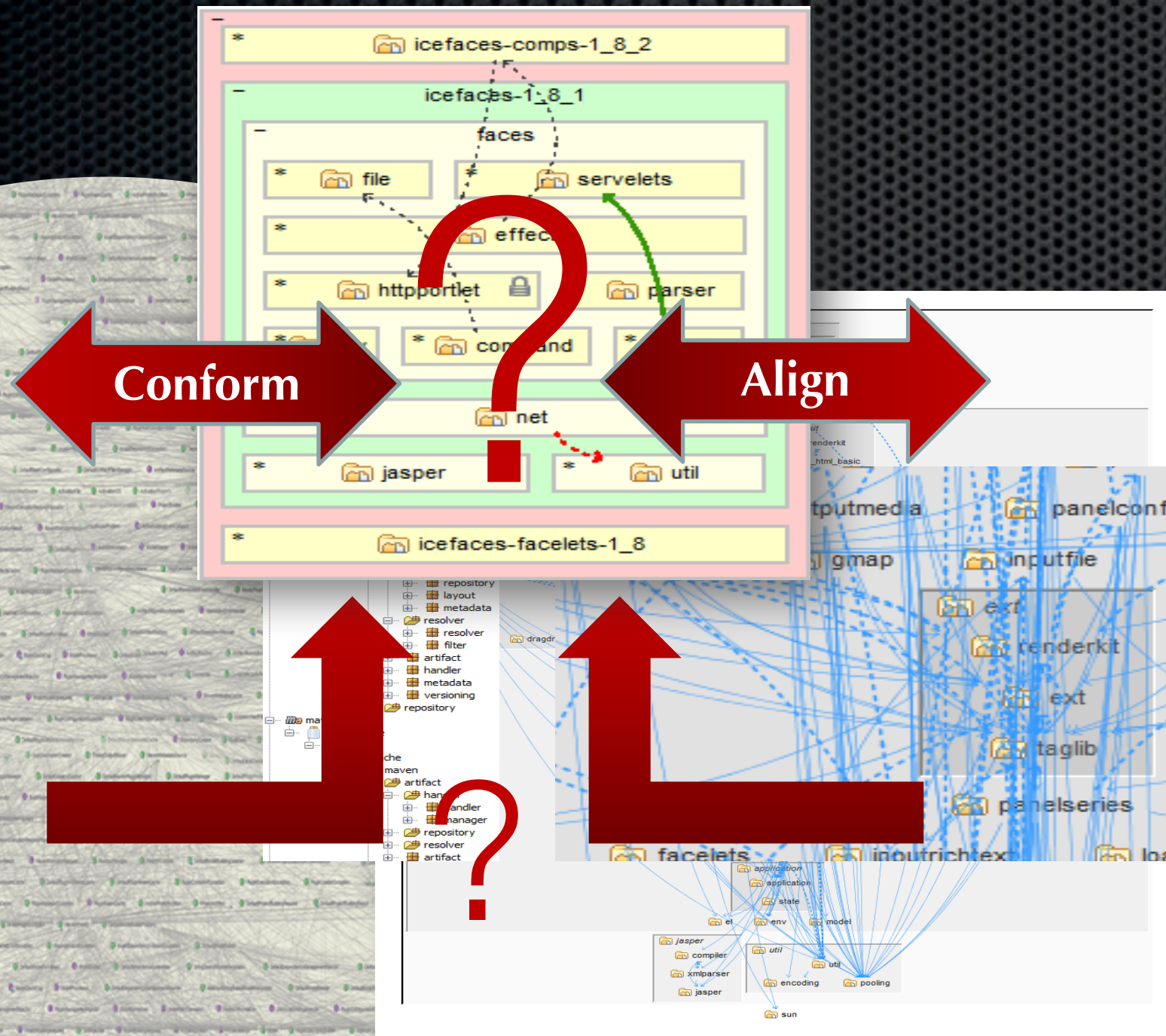
2. Physical organization



- Packages, jars, Maven projects, ...
- Helps to find files
- But is it an “architecture”?
- *Not usually an “architecture”*

What do we need?

3. “Architecture”



- What is it?
- How do we get it?
- How do we make it real?

“Well-structured containment”

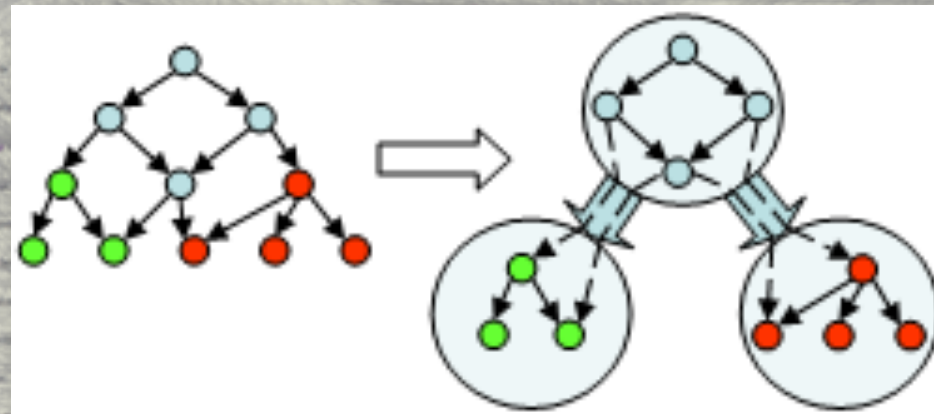
Containment



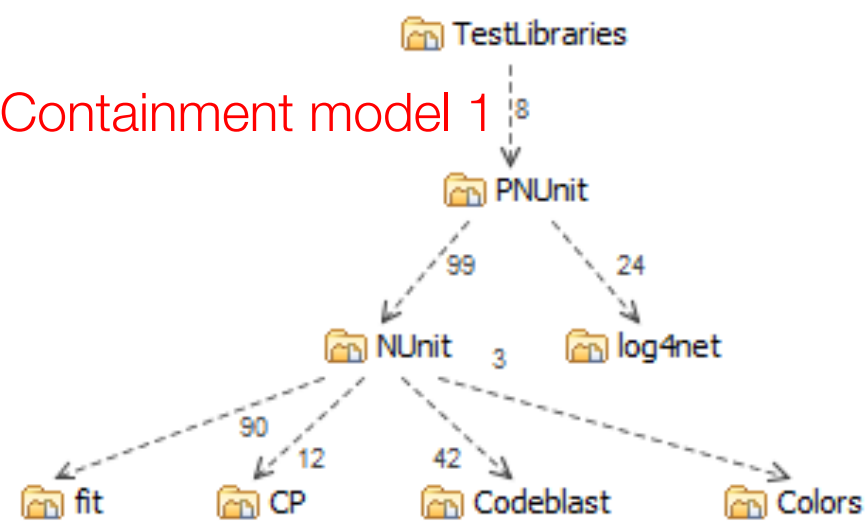
- Divide and conquer
- Code → method → class → package → subsystem → ...
- “*Fat*” = too much in one place
- Grow and divide

Containment creates dependency

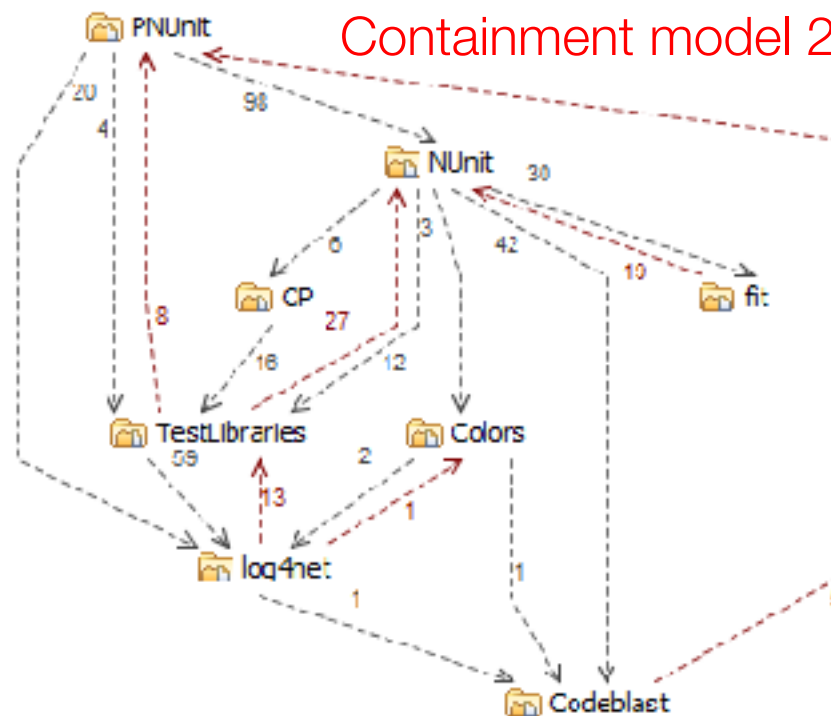
- Different containment
- Very different dependency
- *Containment is key to controlling dependency*



Containment model 1

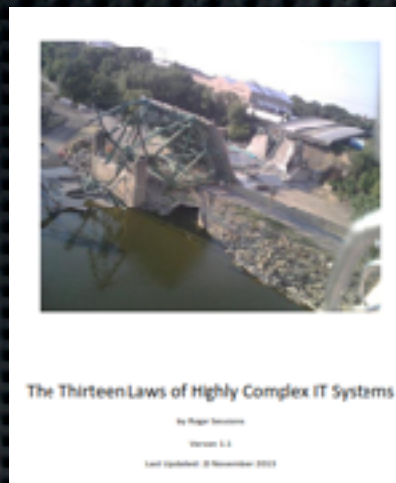
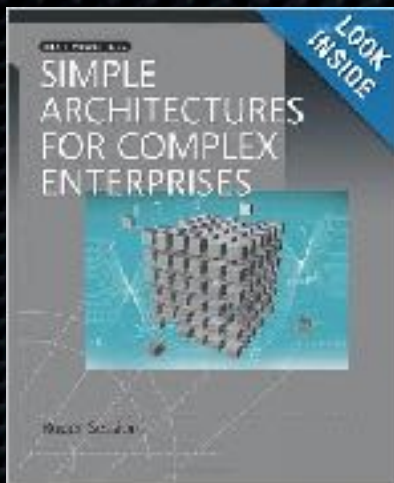


Containment model 2

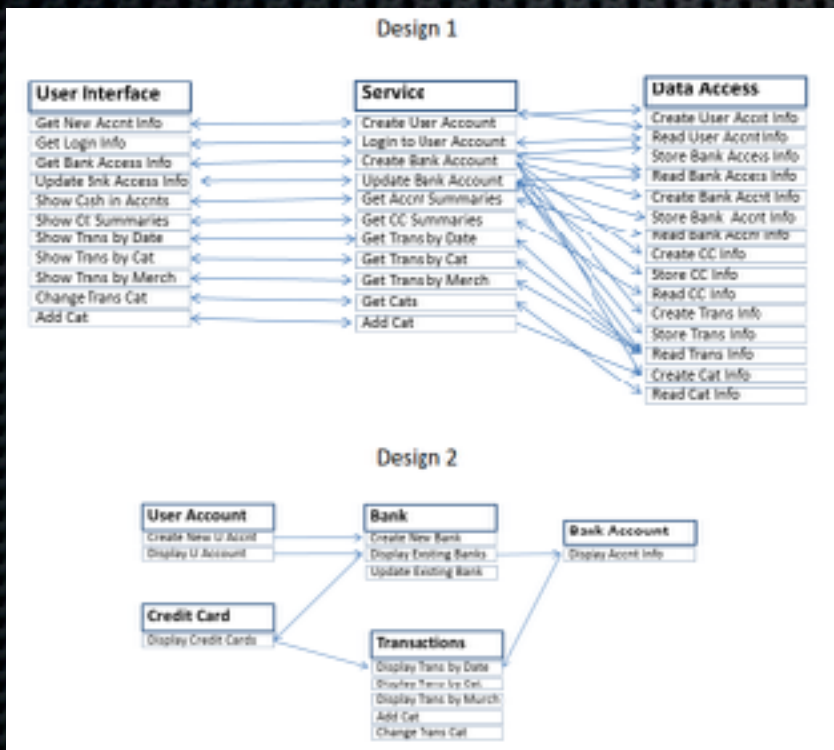


Dependency creates complexity

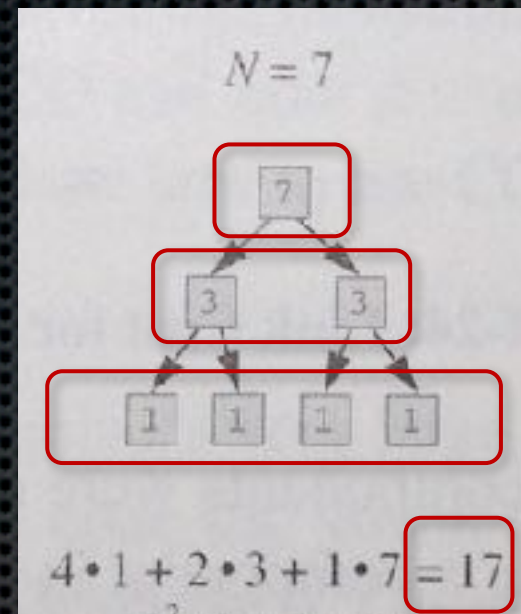
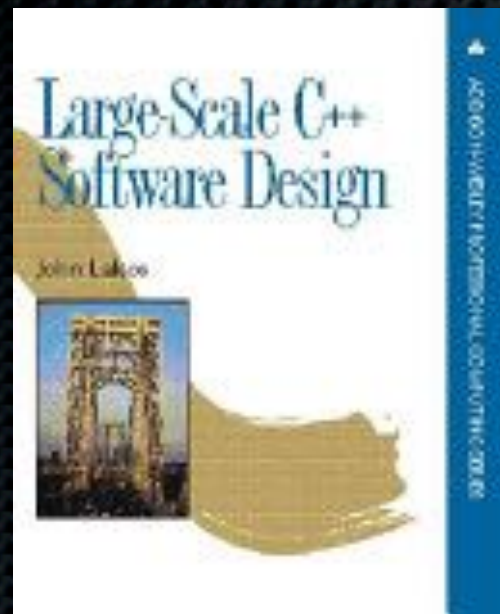
Roger Sessions:



- **Law 3.** Complexity is driven by interdependencies.
- **Law 10.** Complexity is an undesirable architectural attribute of an IT system.
 - **Reliability:** Most IT failures are due to complexity.
 - **Auditability:** complex systems are extremely difficult to audit for regulatory compliance.
 - **Security:** complexity increases the chances of fraud and vandalism.
 - **Alignment:** complexity results in poor alignment between IT systems and business needs.
 - **Cloud:** complexity results in inefficient use of cloud resources.
 - **Maintainability:** complexity makes system maintenance much more difficult.
 - **Agility:** complexity makes change much more difficult.
 - **Scalability:** complex systems are hard to scale up when user demand exceeds expectations..



Dependency is cumulative



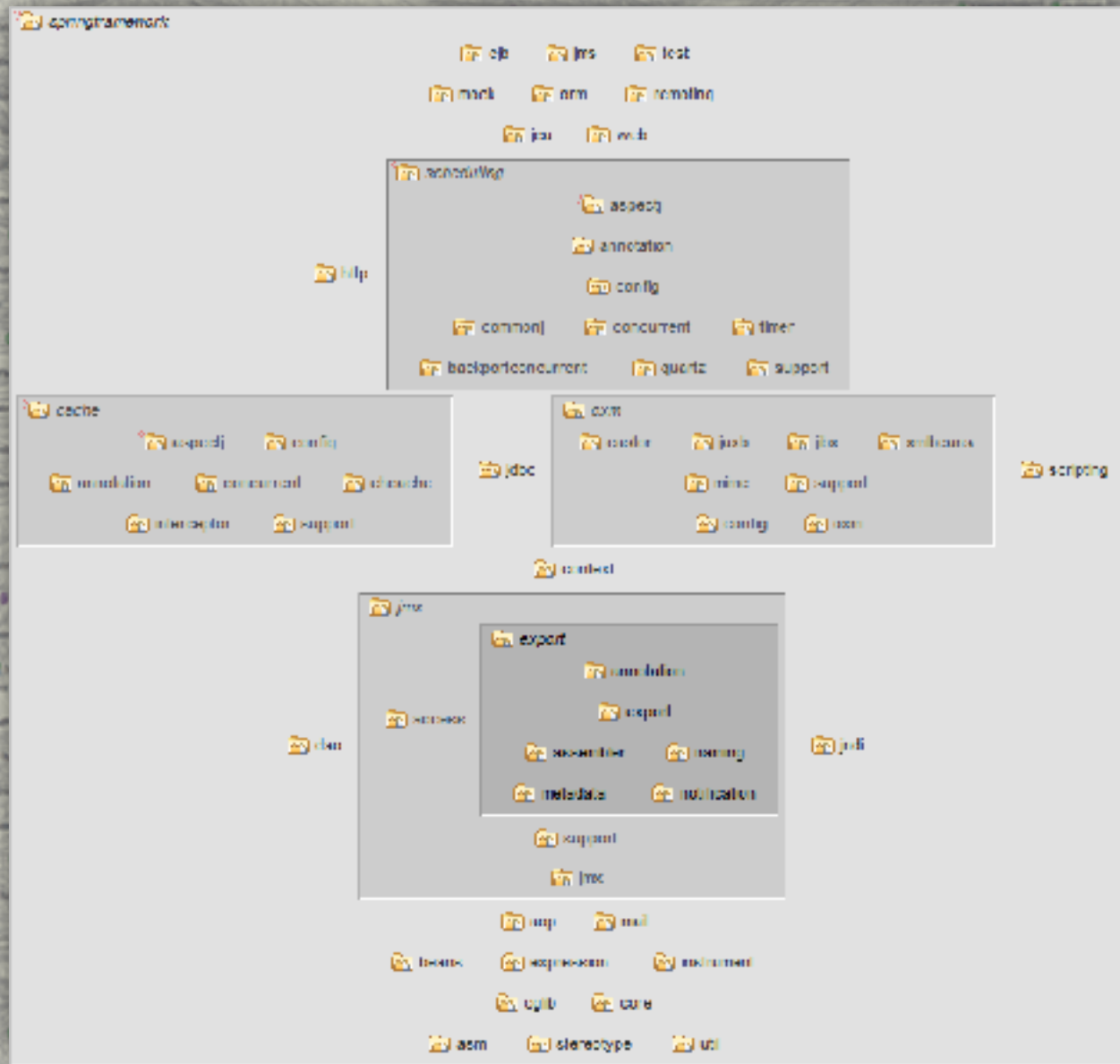
*"In software architecture,
resource constraint is not the big
expense right now...
it's coupling"*
-Neal Ford, Thoughtworks

*Cumulative Component
Dependency (CCD)*

- John Lakos

"Law 8. Complexity increases exponentially"
-Roger Sessions

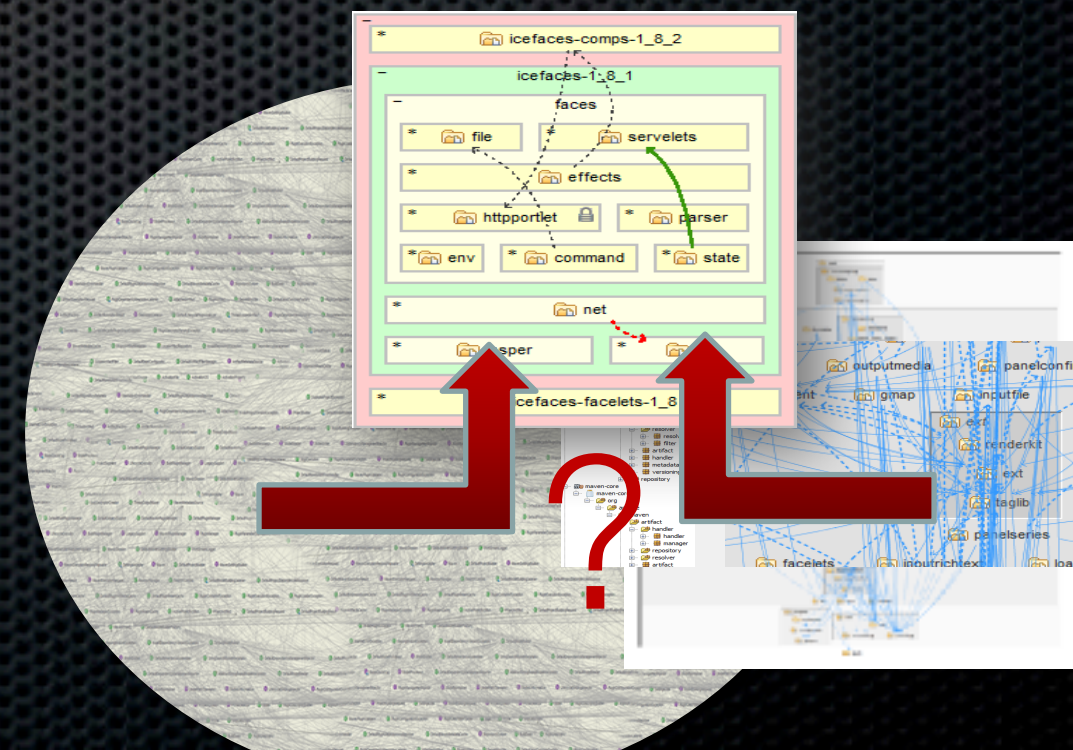
So “well-structured containment” is...



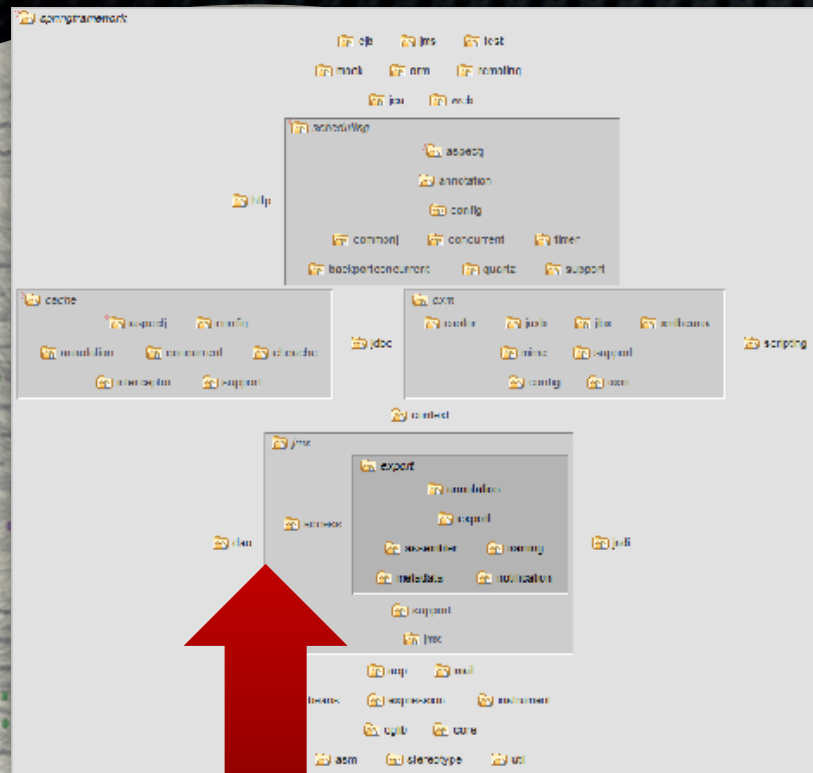
- No “tangled” containers
- No “fat” containers
- ... a foundation for “architecture”
 - *Modules/Rules*
 - *Communication*
 - *Enforcement*
 - *Controlled evolution*

“Well-structured containment”

HOW DO WE GET IT?



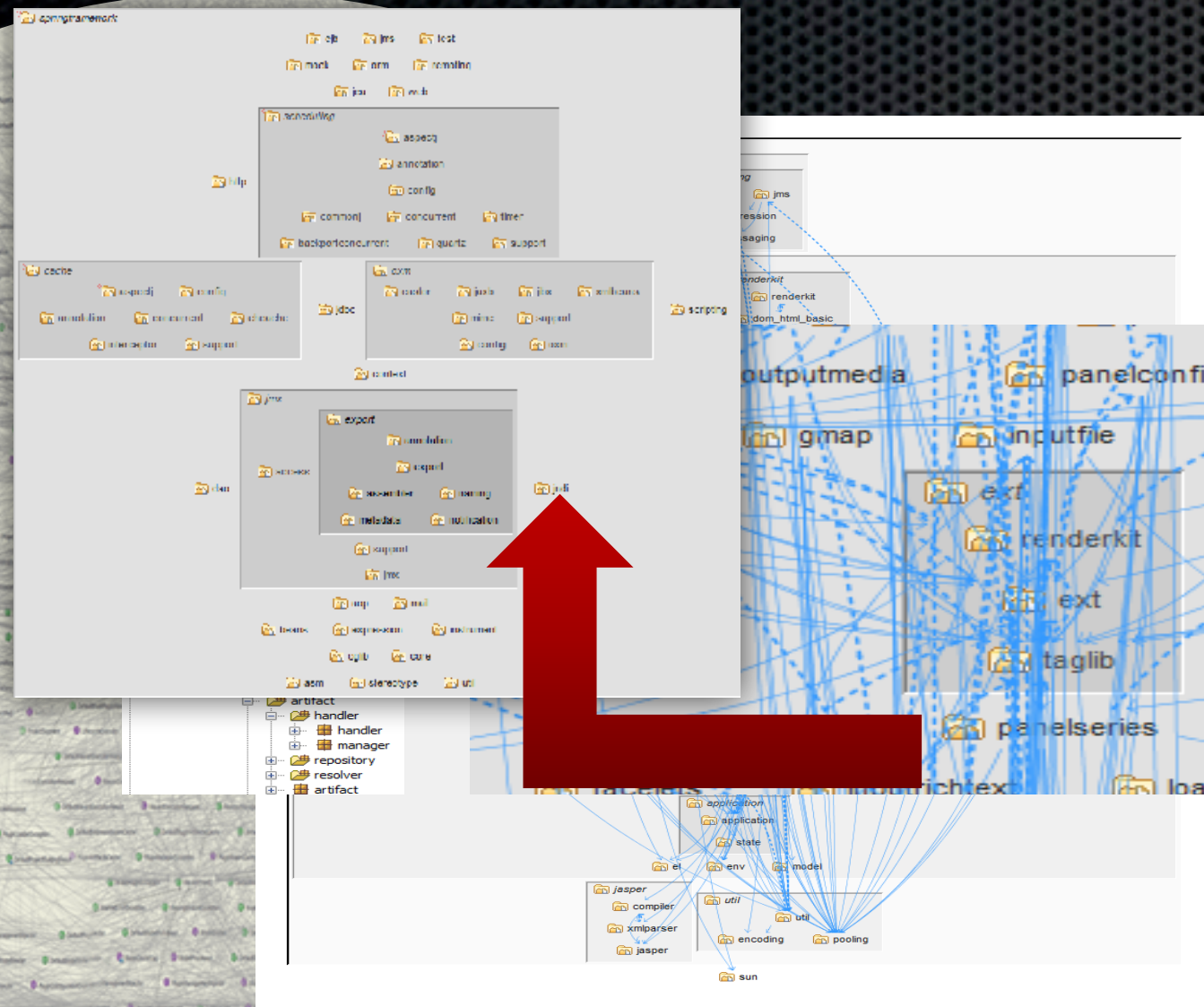
Using source files



- Recursively group cohesive clusters of files
- *Bust or isolate large file-level tangles*
- Can be partly automated

Implementation

Using physical organization

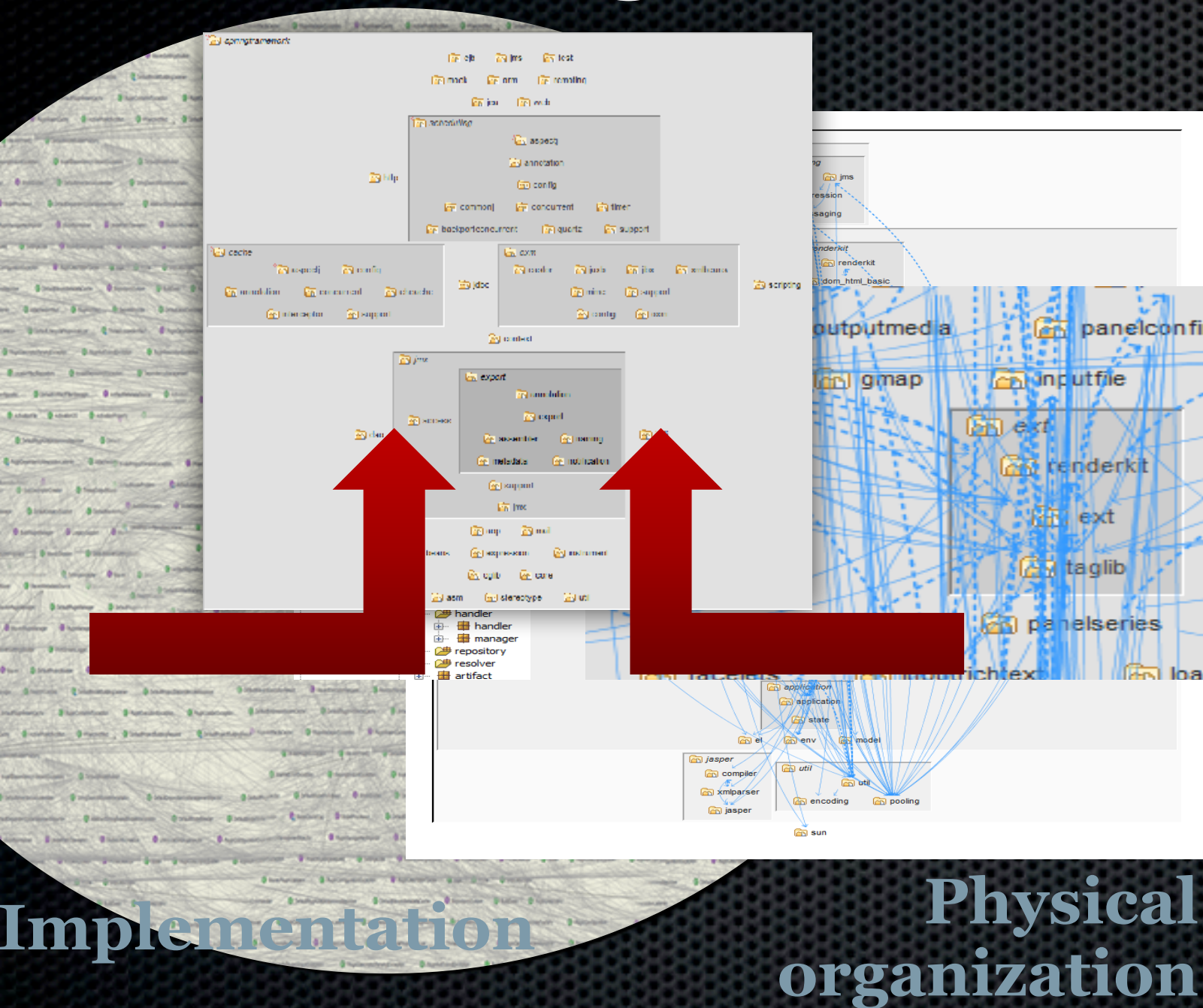


- Restructure/refactor
- Disentangle
- Preserve familiar structures
- Guided/manual reorganization
- Can be harder

Implementation

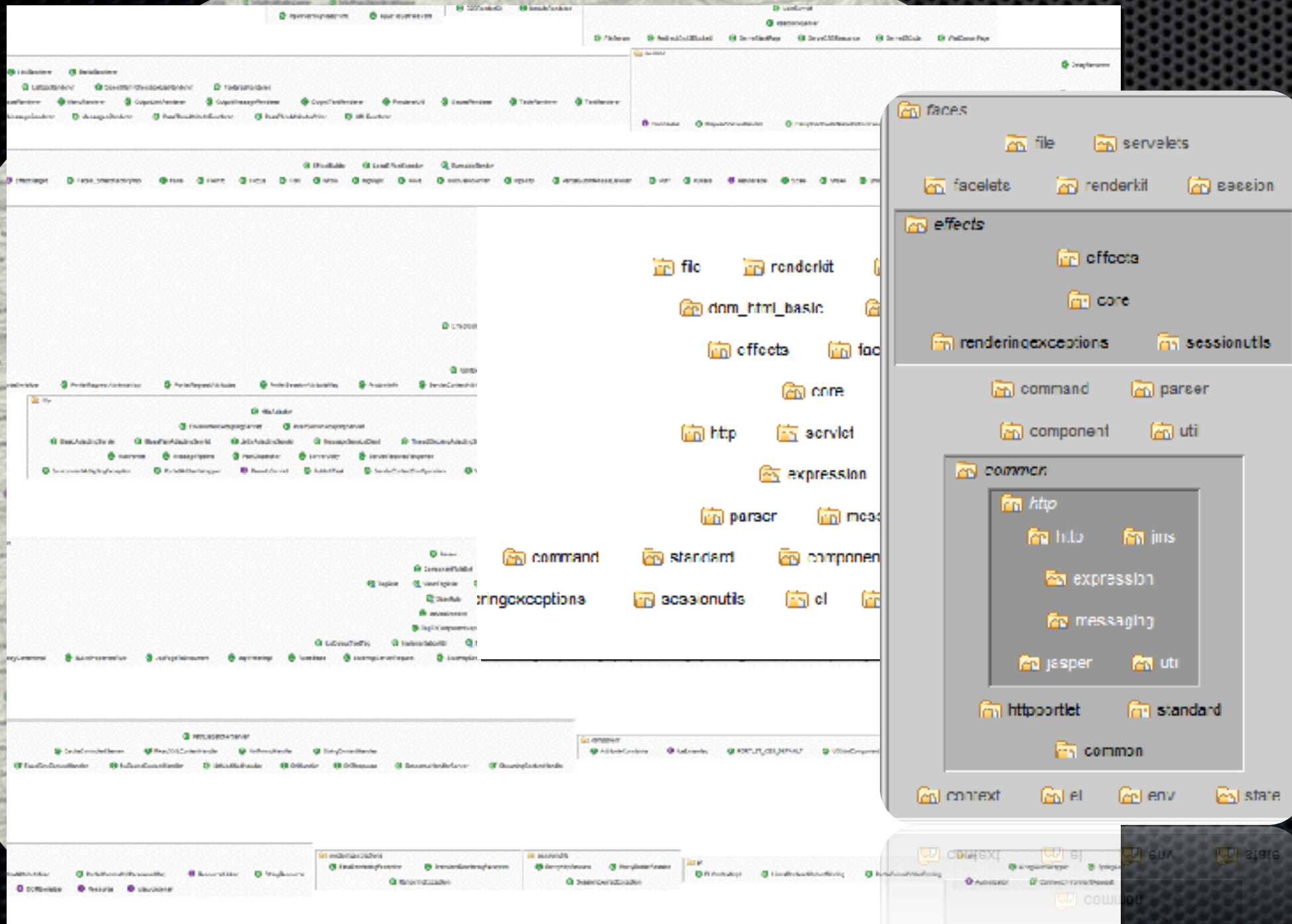
Physical organization

Draw on both implementation and existing physical organization



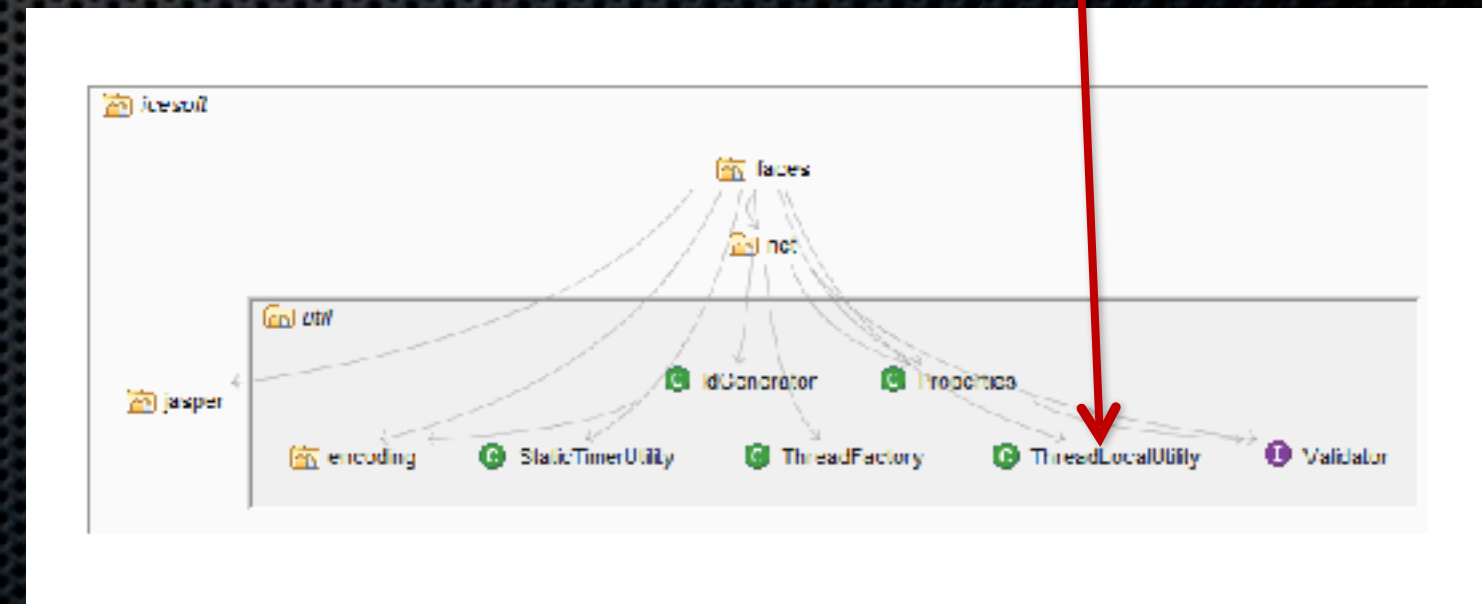
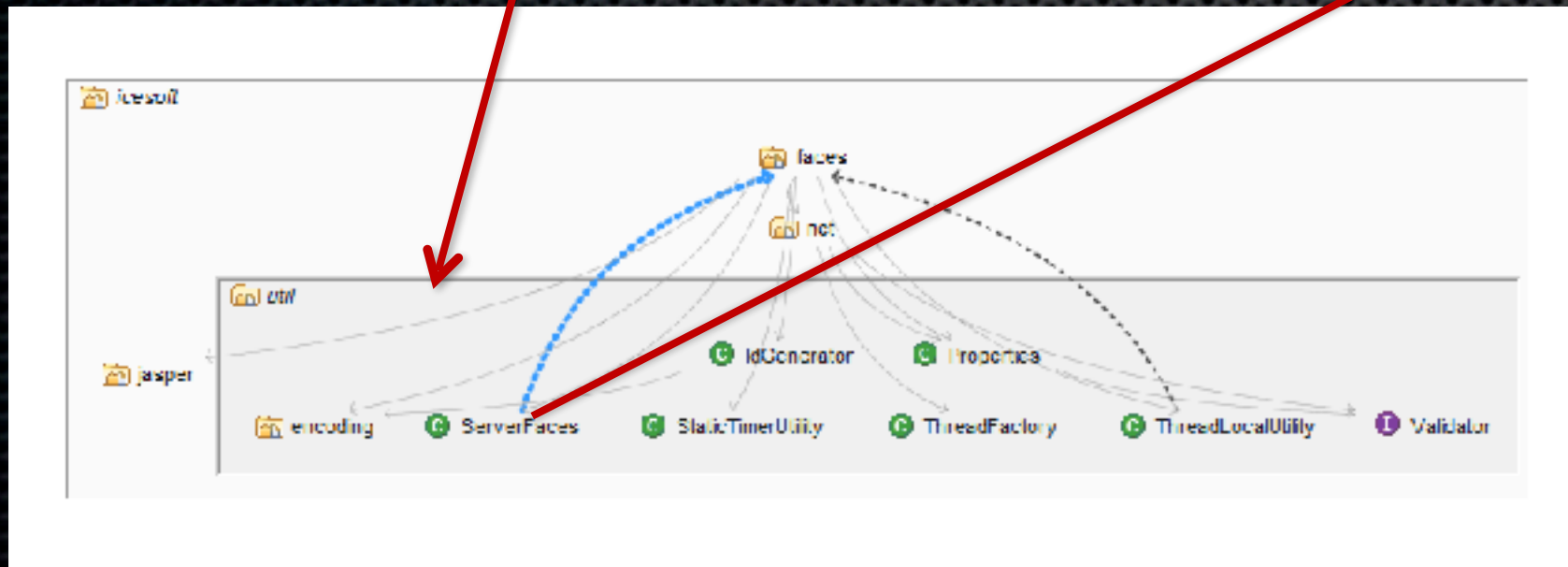
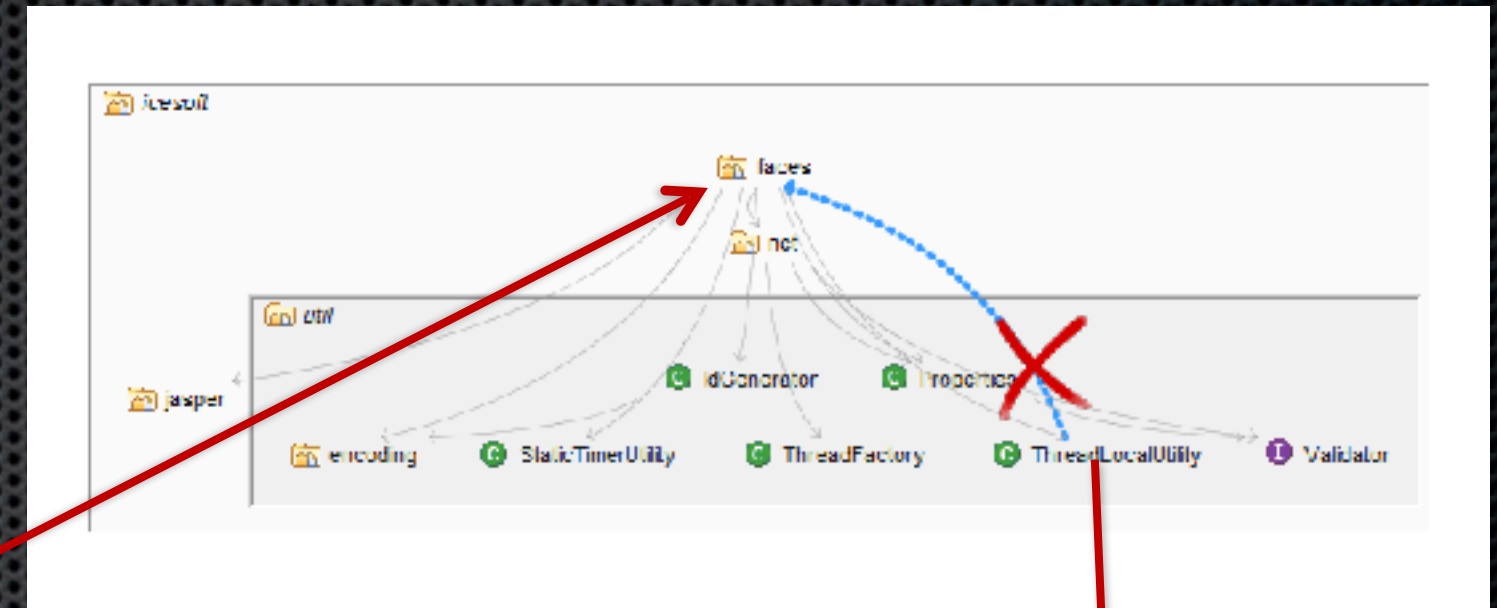
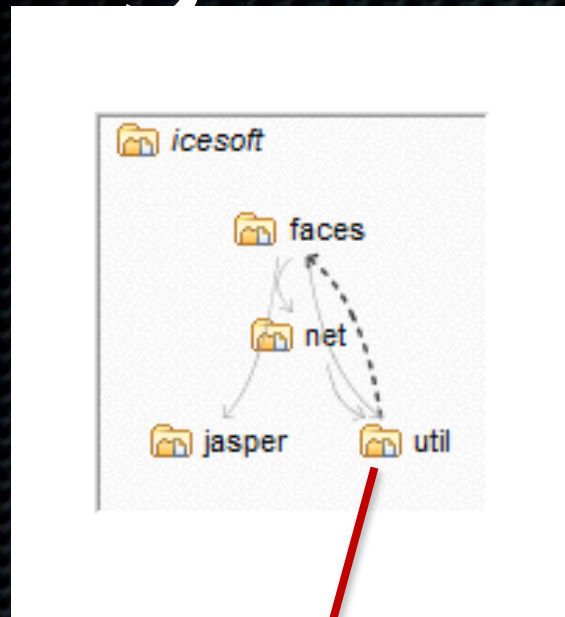
- Use the physical organization where it is reasonably well-structured
- Build a new structure where it isn't

Building containment from implementation up



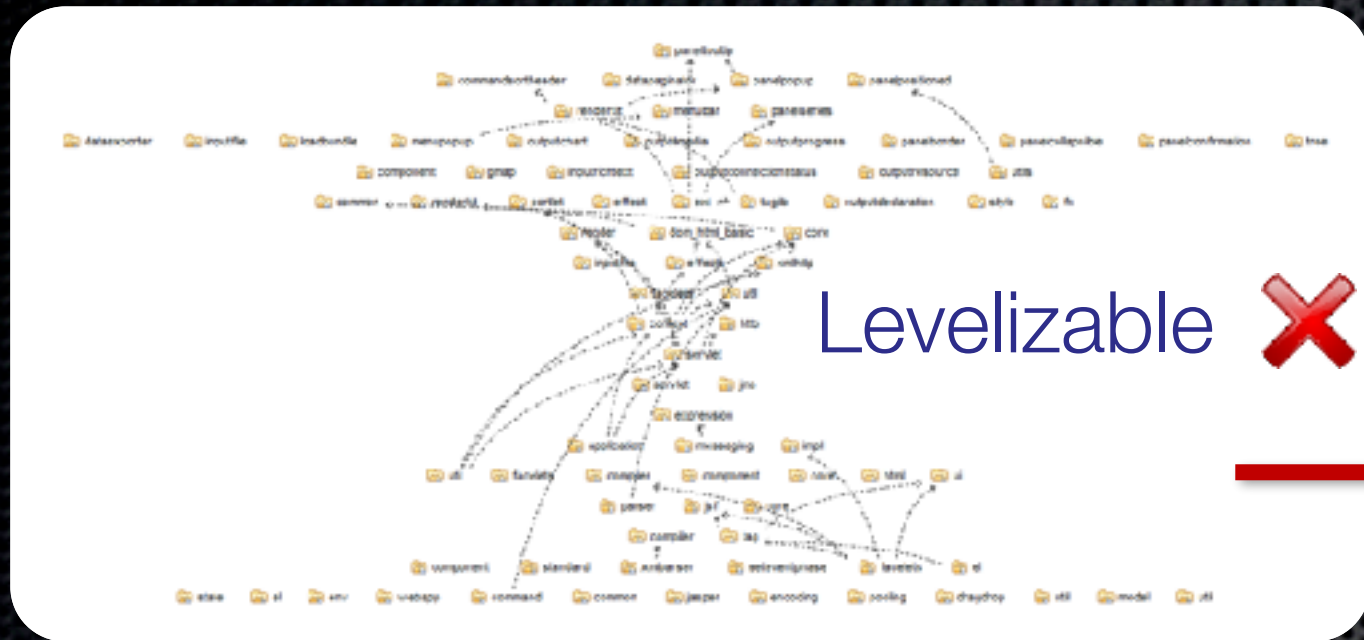
- Find “cohesive clusters” of source files
- (use automation)
- Wrap them into containers
- Find cohesive clusters of containers
- Wrap them into higher level containers
- Repeat

Restructuring physical organization

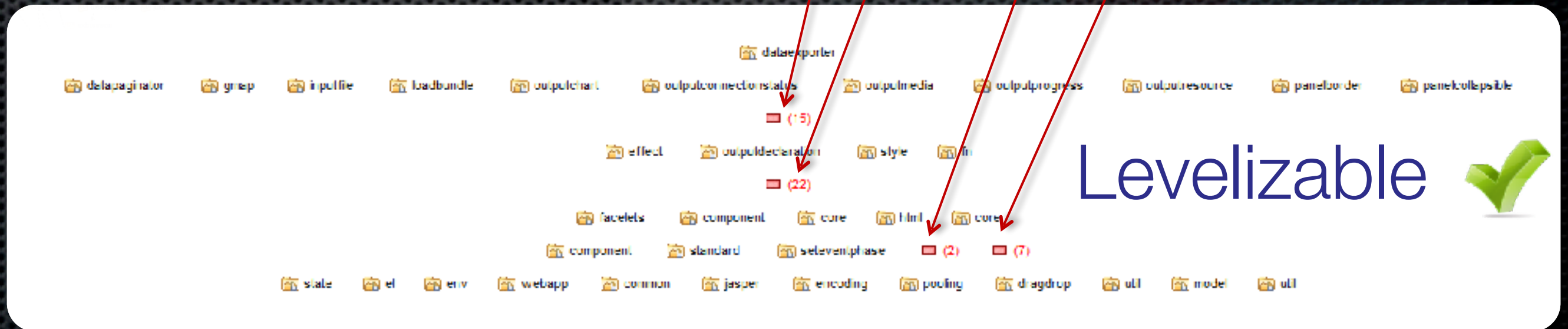
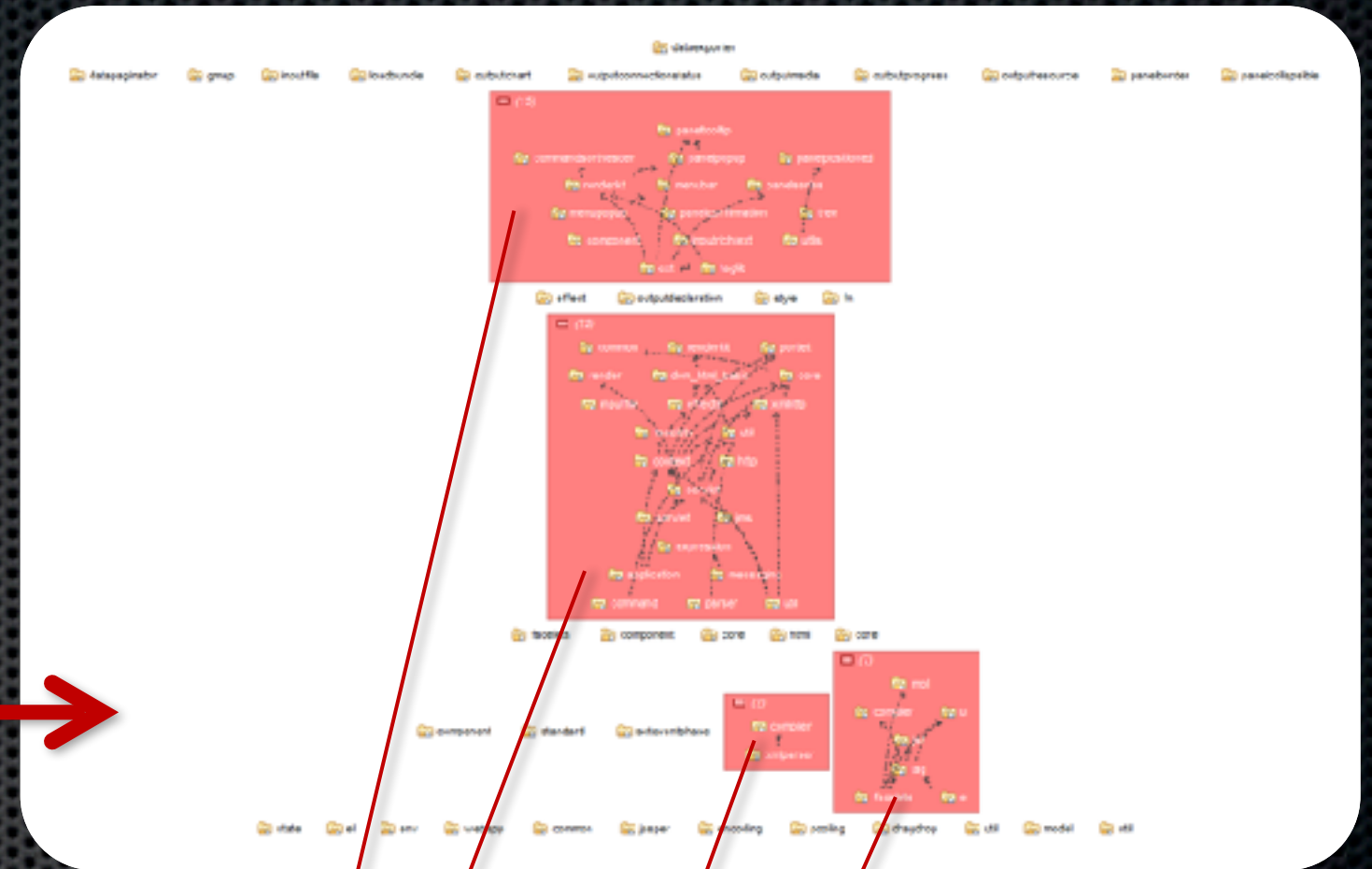


Key concept: Levelization

“Tangle” - Every vertex reachable from every other vertex



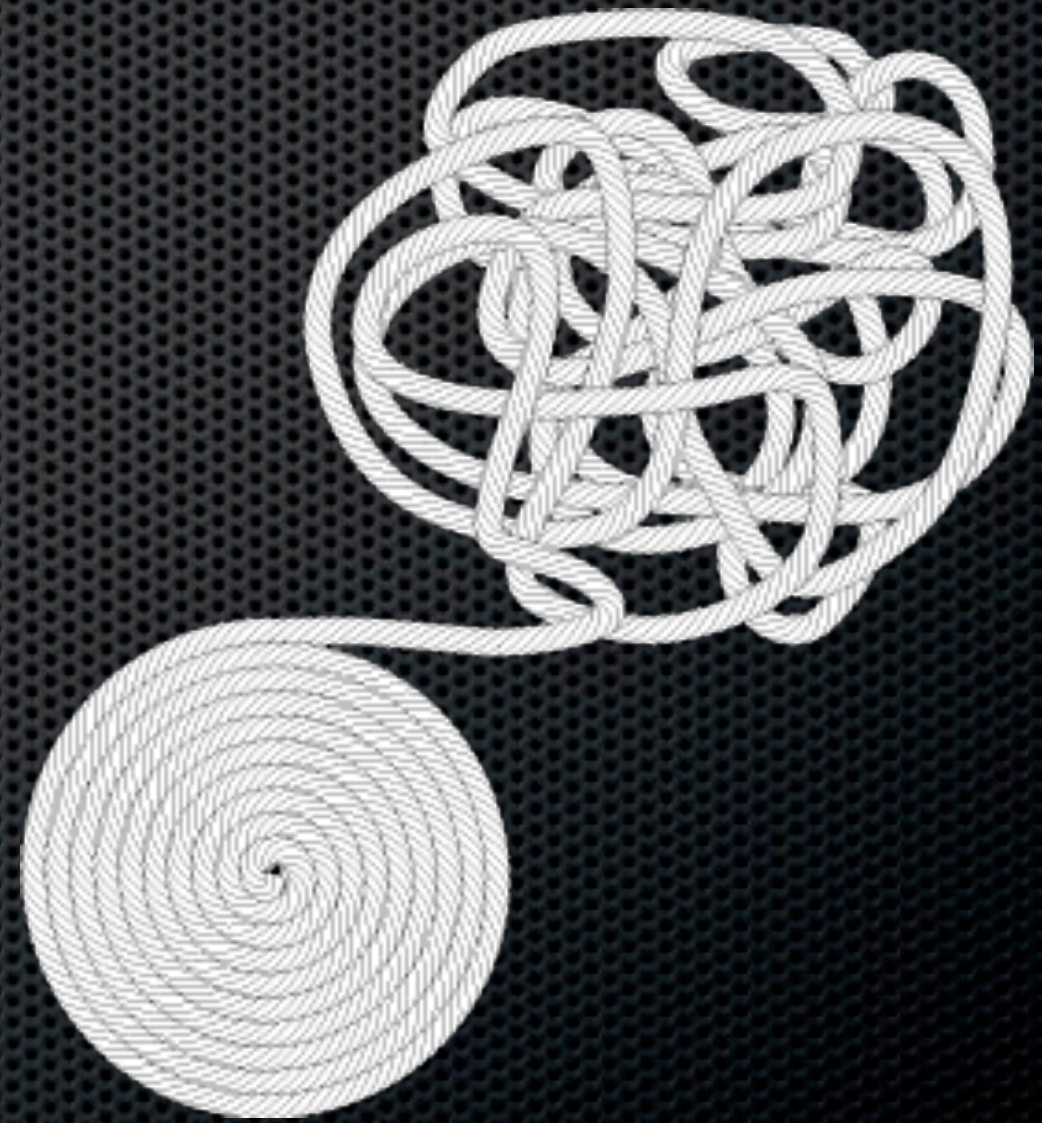
Levelizable ❌



Levelizable ✅

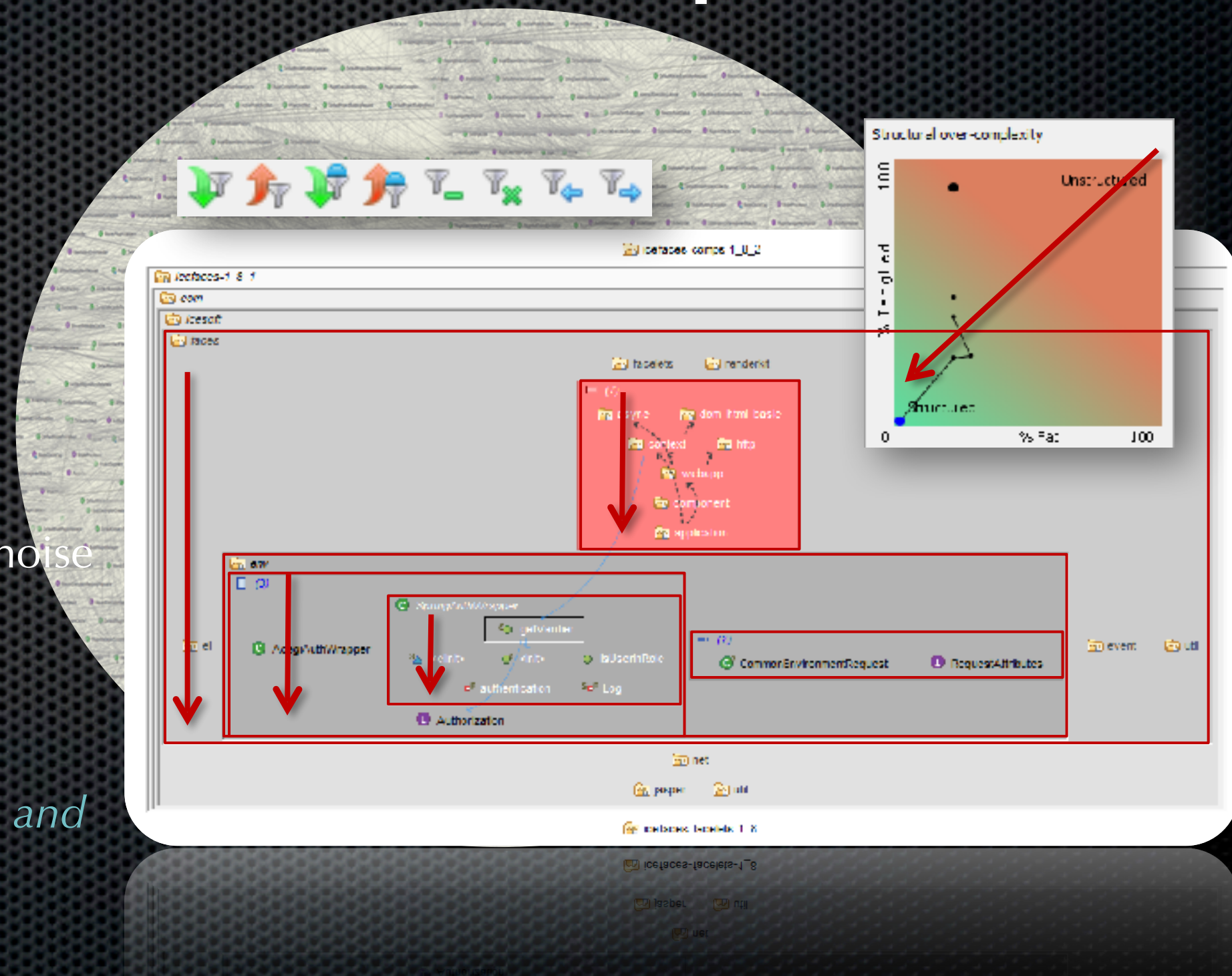
Structure101

Making it real



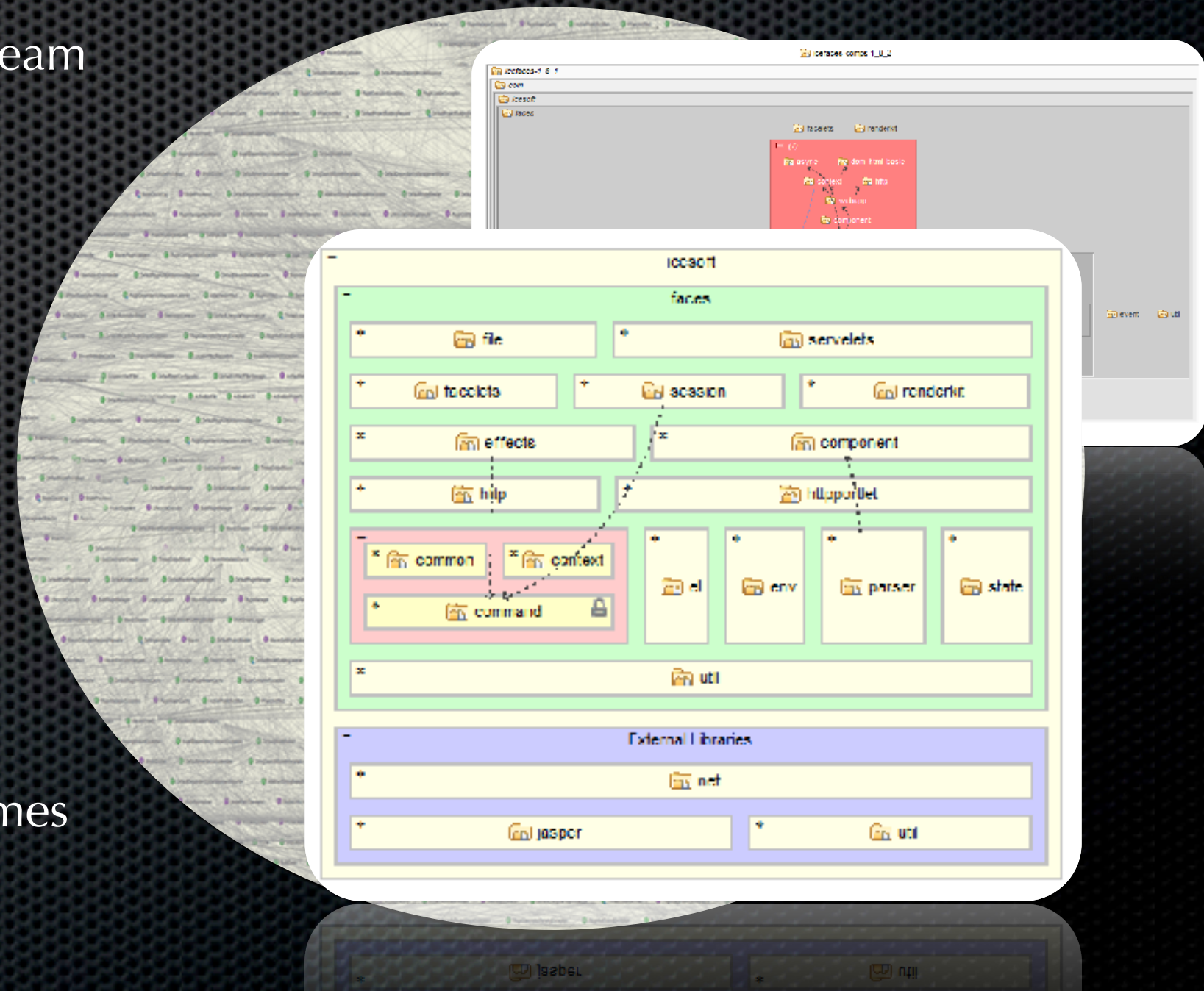
The Levelized Structure Map (LSM)

- Designed specifically for *containment modelling*
- *Expand/collapse* depth of scope
- *Auto-groups* tangles, cohesive clusters, disconnected clusters
- *Filter* items and dependencies to reduce noise
- Can be manipulated *interactively or automatically* to create well-structured containment model
- Items are always levelized at every scope and after every change



The Architecture Diagrams

- *Communicate* important aspects of model with team
- *Define rules* for a containment model
- Cells *map* to code by patterns
- Dependencies *should* flow down
- Cell positioning expresses *many* rules, visually, intuitively
- Can have *many* diagrams
- *You* define layering and visibility – not changed automatically
- Used to *check* code changes at edit and build times



Step 1: Discover and define your architecture

- *Bootstrap step*
- Use LSM to create “well-structured containment model”
 - Get “Fat” and “Tangles” close to zero
- Use the Architecture diagrams to define dependency rules for your model
- Share your architecture

Step 2: Architecture-guided development

- Communicate
 - Compile-time checking
 - Build-time checking
 - Reporting
- Evolve
 - Update architecture when required
 - Adjust architecture ahead of development

